

A DECADE OF ACTIVISM

**Strategy for
ActionAid Denmark /
Mellemfolkeligt Samvirke
2023-27**

A DECADE OF ACTIVISM

STRATEGY FOR ACTIONAID DENMARK/MELLEMFOLKELIGT SAMVIRKE 2023-27

→ VISION

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A just and sustainable world where all people live freely and with dignity, free from poverty and oppression.

→ WHO

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We work with young activists and social movements, with a special focus on young people who experience marginalization and discrimination.

→ MISSION

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We support movements and build transformative coalitions that can take up the struggle for climate justice and inclusive active citizenship.

→ GOAL

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We have three goals for change in this strategy period:

1 ACTIVE CITIZENSHIP & ANTI-DISCRIMINATION

to counter polarization and discrimination, and to strengthen civil rights and meaningful active citizenship.

2 CLIMATE JUSTICE

to stop investment in the fossil fuel sector and move billions in funding to a just transition on the front lines of the climate crisis.

3 SOCIAL MOVEMENTS

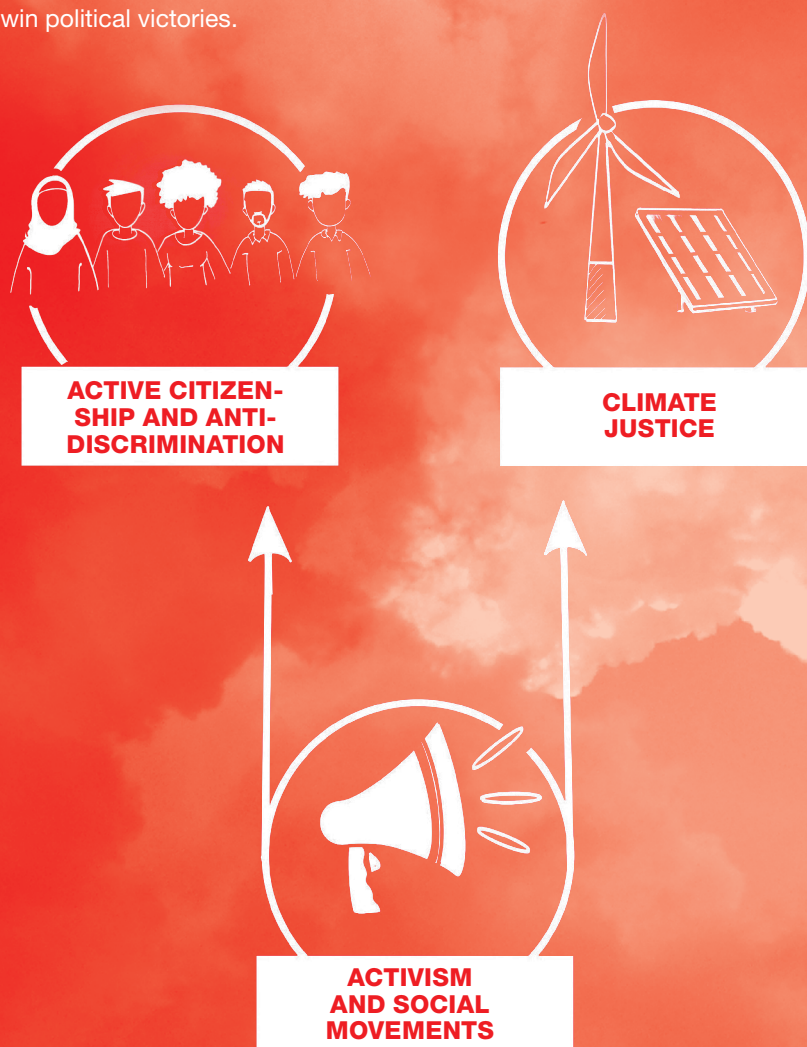
to support activists, strengthen movements and help them achieve political and social change

OUR THEORY OF CHANGE

POLITICAL CHANGES THROUGH POPULAR PRESSURE AND TRANSFORMATIVE COALITIONS

We support young people through creative activism, leadership development and organizing in order that they can realize change. We help them resist crises and avoid repression and violence. We build bridges and networks. And we work together to build national and global coalitions that unite the right actors in shared indignation and solidarity, so we can build the necessary power to win political victories.

In the coming strategy period, we will have a particular focus on two of the largest challenges of our time: the democratic crisis and the climate crisis. We want to strengthen activists and social movements to help create the popular foundation necessary to solve both of them.



A DECADE OF ACTIVISM

STRATEGY FOR ACTIONAID DENMARK 2023-27

The world has more young people today than at any time in history. The world in which they are coming of age faces existential crises, yet the societies and institutions they are part of are struggling to adapt and reform themselves. These younger generations are experiencing dramatic democratic setbacks, growing inequality and climatic catastrophe. Young people must be given an opportunity to influence the decisions being made now that will decide what kind of life will be possible in the future.

In this decade, the world must undergo one of the greatest and fastest transformations in human history. Scientific consensus tells us that we have only this decade to change course significantly at the local, national and global level if we are to avoid disastrous consequences for the planet and for the people and animals that live on it. Decision-makers around the world, however, have showed themselves unable to take the necessary steps in a new direction. We are locked in an economic system that is driving us towards the abyss.

At the same time, the global pandemic has intensified tendencies towards growing inequality, nationalism and polarization, which stand in the way of common action. Democracy itself is in crisis and has difficulty meeting the basic needs and desires of its citizens. We see autocrats using polarization as a weapon and attacking minorities, free media, elections, popular organizations and even independent nations in order to force popular movements into silence. We see individuals who have more money than whole countries. We see Denmark and Europe increasingly closing in on themselves, while climate change and other crises are displacing more and more people from their homes.

The social movements and popular mobilization that are emerging everywhere are important responses to the crisis of democracy, inequality and climate change. Civil society has historically played a key role in holding decision-makers accountable and in leading the way in the creation of more sustainable and just societies.

Precisely now – when we so urgently need strong civic engagement to correct our course – we see more and more citizens in popular protests around the world. Civil society is reinventing and expanding itself. We are in a decade of activism.

There is a fire in the belly of many young people. We can help spread that fire, engaging more people and keeping the commitment to creating change alive. We can build bridges between generations, countries and organizations. We can help create the broad **coalitions of change** that can bring about lasting change.

ActionAid Denmark is part of the ActionAid federation. Together, we have both the national rootedness and the international network to support and strengthen young people's leadership, activism, and social movements. We want to ensure that young people who are directly affected by crises, conflicts and discrimination get a say and can get help organizing themselves and building alliances. We will support institutions and formal civil society organizations in their work with young activists and movements so that together they can create the necessary change. Young people's leadership is one of the keys to resolving the crises of our time, whether it comes from villages in Bangladesh threatened by floods, groups of women in the occupied territories of Gaza or young people exposed to discrimination in Denmark. In the coming years, our main focus will be on supporting young people who are fighting for **equal citizenship** and **climate justice**.

ActionAid Denmark was born out of the European peace movement, but in recent decades it has worked mostly in Denmark and the global South. As the fault lines of these interconnected crises emerge at the heart of Europe, we are once again strengthening our European efforts. At the time of writing, there is war in Europe. As a peace organization, we see a growing need to mobilize young people, in Europe as well as globally, to fight for peace, democracy and commitment to the climate crisis.

With the passing of the UN's Sustainable Development Goals, people across the globe have made clear their agreement that the world has to undergo an economic, social and political transformation that ensures participation for those who have been excluded and left behind. This need is the same whether people are being discriminated against by being kept in poverty or on the basis of ethnicity, gender, social status, religion or other reasons. The promise that everyone should be able to participate is central to ActionAid Denmark's mission. We strive to ensure people a dignified life by addressing the root causes of exclusion, discrimination and the perpetuation of poverty.

At a time when suspicion and conflict divide people around the world, we will continue to work to create communities and social bonds, as we have done for more than 75 years. Our name may seem old-fashioned, but we believe that there has rarely been a greater need for the core values that gave us our name in Danish:

MELLEMFOLKELIGHED – (“between people”) because peaceful coexistence, lasting change and sustainable development have the best conditions to flourish when people from across boundaries of nationality, ethnicity, age or interest get to know each other's differences and thus gain understanding of each other.

SAMVIRKE – (“co-creation”) because societal problems are best solved when people create communities and act together both globally and locally.

Those values are still the common thread in our work.

WHO WE WORK WITH

Young people are our primary constituency and are at the center of our work. It is young people we see as the most important agents of change in terms of creating fair and sustainable development, and therefore we have a particular focus on young people's opportunities and conditions. We focus on young people who – in all their diversity – are hard-hit by poverty, discrimination, war, displacement or other injustices. We have a particular focus on strengthening leadership and activism of young women, both when we work globally and in Denmark

Young people as global agents of change

Historically, young people's strong commitment and creative energy have led to a number of breakthroughs and social changes. **We support young people in organizing themselves** so that they can gain influence to fight for their own rights, for socially just societies where groups living in marginalization are included, and for sustainable development in a broad sense.

The underlying causes of social injustice and the climate crisis are often found far from the everyday lives and surroundings of those groups marginalized by them. That is why our work with young people has a local, national and global dimension. We strengthen young people's opportunities to influence the creation of fair and sustainable development – for example by connecting people so that together they can challenge the discriminatory laws, lack of climate action and irresponsible corporate behavior that affect their lives.

We strive to strengthen young people's access to knowledge, networks and resources, so that significantly greater numbers of people can take joint action. We create connections with and between young people with an interest in active citizenship and climate activism through a unique international network: the growing network of "Global Platforms", which are locally rooted and internationally connected activist centers; our training center in Tanzania; the international Activista

network; and our Global Action Center, which offers digital courses, support and knowledge. In addition, we have partnerships with youth-led organizations and the participation of Youth Inspirators who work to strengthen the achievements of young people around the world. We also support over a thousand young Danes who travel and volunteer every year via our Global Contact programs.

Young people in disasters and conflict

A historic number of young people today live in fragile societies marked by climate change, conflict, disaster, and war. Therefore, in the coming strategy period, ActionAid Denmark will have a particular focus on how we strengthen young people's opportunities for action and leadership, before, during and after crises.

In our work, we have a strong focus on **building resilience** so that communities can better withstand crises. It is a much better investment to prepare for and prevent disasters than it is to wait until the disaster has happened. We will strengthen local organizations, networks and movements because it is far more sustainable and just to help build up local resources than to build up external resources that need to be flown in from outside. We will build on our success in working with young people – especially young women – who organize themselves to lay out contingency plans and build capacity to deal with the human rights violations that occur during crises, for example as a result of the dismantling of the public sector.

At the same time, we will work on countering the causes of disasters and conflicts. In that work, young people will also be important agents of change. We want to support **the influence and leadership of young people** so that they can address problems and secure the future of their society before disasters occur. This can be, for example, through climate adaptation, building economic solidarity or peace work. It can also be through political work that forces local and national decision-makers to make

sustainable and long-term decisions so that fewer people risk having their living conditions ruined by disaster and conflict. But when crisis or disaster strike, we will also support young people in contributing to a just response and reconstruction, so that both the new and old causes of crises are addressed.

Communities for action for volunteers and members in Denmark

In 2021, ActionAid Denmark adopted a vision of renewed associational democracy and participatory practice. We want to radically expand the possibilities for volunteers, individual and collective members, and others to take action – with a particular focus on active citizenship and climate justice.

In the coming strategy period, we will create new opportunities to engage within three tracks:

- 1. Strengthening the Global Platforms in Aarhus and Copenhagen** as places for young campaign activists who want to initiate and participate in political organization and campaigns with clear goals for change and who want to develop spaces for voluntary, sustainable alternatives based on cafes, green projects, urban projects and other local activities.
- 2. Expanding the opportunities for collective action and networking** for the tens of thousands of members and others who support us through online petitions and other forms of digital mobilization. We want to ensure better organization and connection between new members and other interested parties from the general public in areas outside of Aarhus and Copenhagen.
- 3. Further development of our global travel program**, especially within Europe, so that it becomes more closely linked to volunteering and activism in Denmark aligned with the goals for change.

As an association with a strong focus on active citizenship, we want to reflect the society of which we are a part. We want to be an open, diverse and democratic community with a wide range of ethnic, geographic, religious, sexual and gender identities among members, staff and volunteers.

Our vision for a radically expanded community of action is described in the sub-strategy on volunteers in Denmark.

HOW WE STRENGTHEN ORGANIZING AND MOVEMENTS

ActionAid Denmark helps young people organize themselves in social movements and other coalitions for progressive change. We always work for and with those who experience injustices in their own lives or local area. We strengthen young people's organization and movements, especially in five areas:



1. LEADERSHIP DEVELOPMENT

We train and support young agents of change to improve leadership skills within popular organization. We work with feminist and distributed leadership, rooted in the fundamental idea that the strength of social movements is based on their ability to constantly identify, recruit and develop leaders so that the movement grows and responsibilities are widely distributed. We connect young leaders with mentors and networks that can support them in effectively organizing and strengthening communities, developing strategy and tactics, and managing adversity and security so that they can help others develop and achieve change.



2. NEW ALLIANCES

We create new innovative alliances, communities and national platforms for change. We collaborate with a variety of actors such as existing movements, organizations and public and private companies.



3. SUSTAINABLE OPTIONS

We help to develop and build new ideas and models that can strengthen active citizenship and address the climate crisis. We support local communities that experiment with solutions to problems and help spread and support innovation. We empower young people to develop proposals for new political solutions and platforms at the national level.



4. DOCUMENTATION AND ANALYSIS

We support groups that experience marginalization and help them to gather knowledge so that they can document and analyze the factors that affect their lives, and act to seek recognition and influence. Together with think tanks, the media, partners and sister organizations in ActionAid, we document injustices and measure the impact of new alternative solutions.



5. INFORMATION AND CAMPAIGNS

We support youth-led campaigns and information work. We offer help to strengthen engagement, influence and messaging using digital tools and creative methods. We also run campaigns and provide information about challenges, injustices and solutions within our focus areas.

In all our work, we have a **rights-based** and **feminist** foundation. Young people living in poverty or experiencing discrimination must be able to hold those in positions of power accountable through reference to international human rights conventions. We recognize that change is about challenging both formal power (legal, political, institutional), informal power (money and networks) and invisible power (prejudices, stereotypes and patriarchal structures).

OUR VALUES

The building of strong communities that can address the problems of marginalized groups has been the trademark of Mellemfolkeligt Samvirke (as ActionAid Denmark is called in Danish) for more than 75 years. It still is. When Mellemfolkeligt Samvirke was founded in the 1940s, Europe lay in ruins – both physically and spiritually – after a decade of nationalism, hatred and war. In the years immediately after the Second World War, hatred had so gripped the Danes that a large portion of the 250,000 German civilian refugees who came to Denmark were barricaded behind barbed wire. There they were treated so badly that thousands – especially children – died.

In the years immediately following the war, volunteers from Mellemfolkeligt Samvirke had to work in secret to help the German refugees in Denmark. Even humanitarian work at the time was highly controversial. The courage that members of Mellemfolkeligt Samvirke showed on a personal level and the belief that one should act on one's moral convictions no matter political and social mores helped to shape the organization's values in the years after the war. Later, Danish nurses, school teachers and craftsmen traveled and worked in communities around war-torn Europe to create a "spiritual reconstruction so that humanity can be led out of the hatred that the war has created". They wanted to support democracy, empathy and solidarity between the people who had faced off against each other through years of war. We have since taken that work of rooted global solidarity with us in our partnerships all over the world.

Our work in the coming five-year period is a direct extension of the humanist values our predecessors have passed down to us. Popular movements and areas of co-operation will therefore also be the central tool in the coming strategy period in AADK's work for active citizenship and climate justice. We have four core values that continue to guide our work to ensure human freedom, equality and dignity in a sustainable world:

COURAGE — we dare to stand for human equality, equal opportunities and equal rights, even when it is difficult and controversial.

SOLIDARITY — at the heart of all our work are groups that are experiencing marginalization throughout the world. We struggle against poverty, discrimination, exclusion and oppression of all kinds.

DIVERSITY — we see diversity as a source of strength, and we want to reflect the societies of which we are a part. Diversity makes us stronger.

"DET MELLEMFOLKELIGE SAMVIRKE"

— because societal problems are best solved when people create communities and act together both globally and locally.

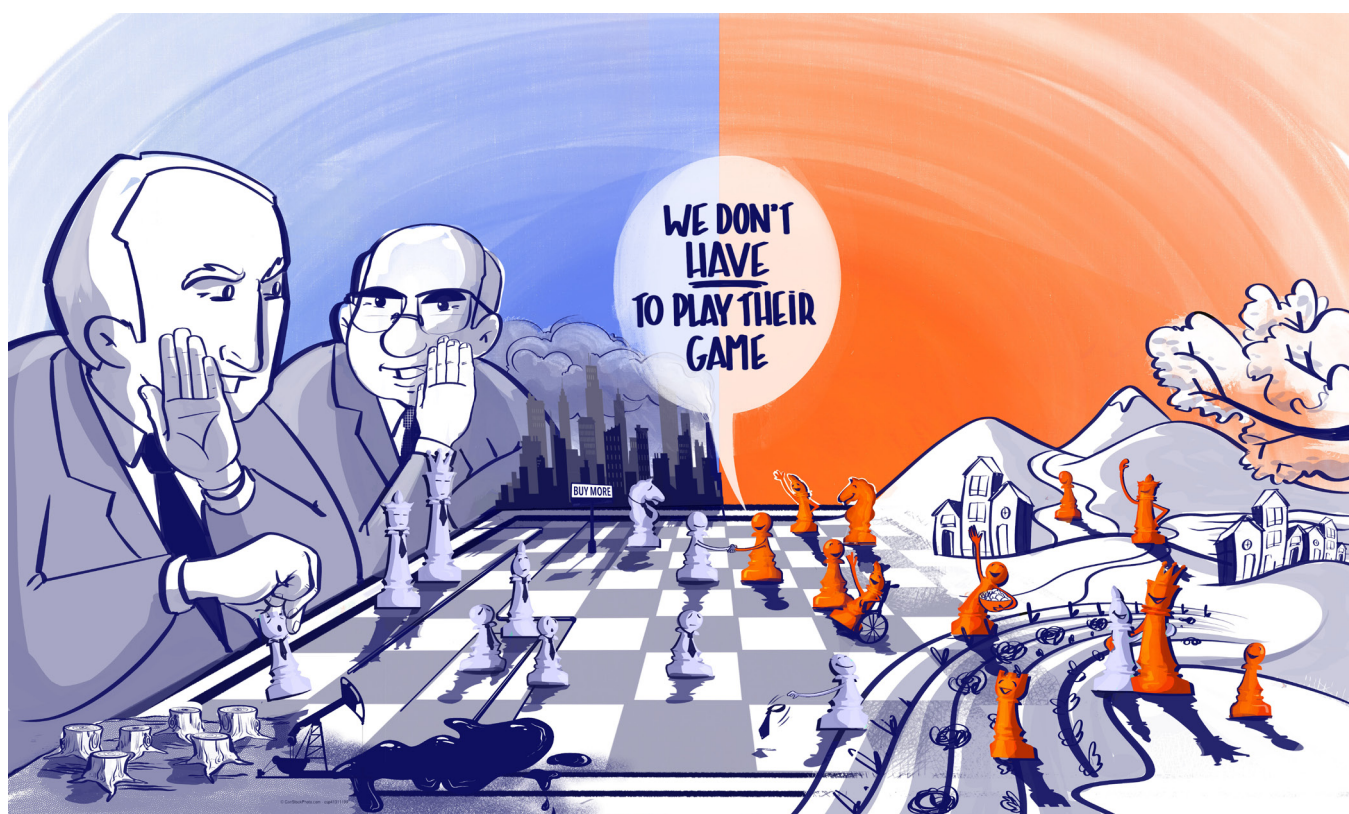
Those values are still the common thread in our work.

ACTIVE CITIZENSHIP & ANTI-DISCRIMINATION

In Denmark and globally, AADK has always been committed to promoting equality, diversity, cross-cultural understanding, democracy and human rights. This has, if anything, become more relevant as scapegoating, shaming and hate speech against minorities increase around the world. Authoritarian forces are presently on the rise, and they are using polarization and division to increase their own power. It harms democracy, restricts basic human rights and increases the risk of conflict and war.

We will combat this tendency and work to make Denmark an example of solidarity and active civic participation for everyone in society. Together with minorities and young people who are exposed to marginalization and discrimination, we will create and support coalitions of change that work for a diverse, peaceful and just society without discrimination and racism.

The common goal of our global, national and local work is to create open, peaceful and democratic spaces with inclusion for all and the safeguarding of basic human rights. The global goals and the promise to leave no one behind will be the compass for and link between our global and local efforts, so that the most marginalized are at the forefront of the fight. AADK has always been committed to giving voice to the groups that are being marginalized, but we want to strengthen this effort and live up to the popular demand of “nothing about us without us” by helping ensure the meaningful involvement of these groups in political and social life. In Denmark we have strong focus on fighting discrimination against refugees, asylum seekers, Greenlanders, residents of the so-called vulnerable housing areas, and not least people with a Muslim or Jewish background. In the global South, it is especially young women from marginalized backgrounds and LGBT + people who are our focus.



Nationally, we will hold governments accountable for global commitments and thus ensure local change. Here, UN and EU agreements will be particularly crucial in the fight to ensure states to take their share of the joint responsibility in a world of greater solidarity. In partner countries and in Denmark, young people, ethnic minorities and other citizens who have been marginalized must experience greater democratic freedom, less polarization and less discrimination. At the regional level, a refugee and asylum system based on humanitarian values and solidarity must be ensured to secure dignity and better integration of new citizens. To accomplish this, we will strengthen our efforts in the European arena.

We believe that the society of the future must be based on seeing each other's strengths rather than digging ditches. We know that the cure for polarization and racism is strong local democracy with a rights-based approach and empowerment of local agents of change who can bring people together in the struggle for a more sustainable and just world. We want to create networks and alliances, support citizen groups and tell authentic stories, all of which must challenge and change the prevailing narrative. Setting the agenda, rather than primarily being a reactive watchdog, will make us stronger. We will set demands and expectations – including for ourselves. Together we can change the political compass and expand the room for maneuvering against racism and discrimination.

What change will we have achieved in 2027?

We have built and supported strong coalitions of change that counteract polarization and discrimination and are defending and expanding civil rights and active citizenship.

We work in three change tracks:

1. Representation and participation. Young people experiencing discrimination have strengthened their voice and participation through organizations

and movements. They have gained influence and representation in the public debate and in legislative and political processes – and are creating concrete improvements in their own and others' lives. In crisis situations, young people in vulnerable contexts have access to decisions and the opportunity to take the lead in the help provided. In Denmark, we are working with a particular focus on strengthening the voice and influence of young people in social housing areas, minorities and refugees.

2. Local models of active citizenship. We have concrete and inspiring models for how active citizenship and cooperation locally can build bridges between population groups. In Denmark, we have run pilot projects in selected municipalities concerning refugees and integration and have reinforced the positive stories that are already in civil society. Together with partners in Europe and elsewhere in the world, we are supporting and telling stories of active citizenship across groups, as a counterpoint to increasing polarization.

3. National civil rights movements. We have abolished discriminatory laws, combated hate speech and hate crimes, and ensured fundamental rights for equal participation in society. We have built broad movements that counteract polarization by creating understanding and narratives across society. In Denmark, together with others, we have built a new narrative that Denmark must be the best country in the world for active citizenship, that it is proud of diversity and peaceful coexistence and is a role model for other countries. In Europe, we have an asylum and migration policy that is humane and built on principles of solidarity, and in which Denmark is actively involved. In our partner countries, young activists can protest and speak out without condemnation or persecution.

Who do we want to cooperate with?

We will build broad coalitions for change with a special focus on these key players:

- Activists and movements experiencing discrimination – who know the challenges themselves, can communicate and spread organically and inspire many to action.
- Local civic groups, civil society organizations, humanitarian actors and governments – who can break down polarization, create space for active citizenship and involvement, and share positive stories that inspire others.
- Courts and human rights organizations – which are under pressure in many countries but are still an important bulwark for democracy and rights.
- Universities and research and advocacy centers – which can create documentation of the benefits of diversity and open societies and can offer alternatives.
- Educational institutions – which can expand young people's understanding of active citizenship, democracy and diversity.
- Media and tech companies – which play a huge role in polarization, misinformation and surveillance, but offer progressive possibilities for organization and for the dissemination of information.
- Companies, trade unions, religious and cultural institutions and icons – which can build a broad movement rooted in people's daily lives.
- Foundations – which can support concrete work and research as well as strengthen cooperation between actors.

What should we master to contribute best?

We must develop special core competencies so that we can best contribute to coalitions for change.

We want to be a go-to organization within:

- Leadership development and support for young activists and movements
- Building local dialogue and cooperation that can demonstrate new models for active citizenship
- Storytelling, campaigns and national conversations – physical and digital – that can strengthen movements
- A professionalism and an approach to young people's leadership and opportunities for action in crises
- Approaches to Leave No One Behind and collaboration on action research and documentation of what works
- At the same time, we will ensure a better representation of ethnic minorities internally in ActionAid Denmark and ActionAid

CLIMATE JUSTICE

We will move billions of dollars of public and private funds out of fossil fuels and other polluting sectors and into sustainable alternatives on the front lines of the climate crisis. In this way, we can help young people strengthen resilience to crises, ensure compensation for lost resources and promote investment in alternatives that improve living conditions.

The richest countries and the richest within countries, primarily in the global North, are historically responsible for the climate crisis and must contribute more to financing a just transition. Working together with our partners, AADK will hold the global North and wealthy elites responsible for taking the first and definitive steps towards ending the extraction and consumption of coal, oil and gas and reducing the production and consumption of carbon-intensive products. Unsustainable industrial production and consumption must be reduced, support for fossil fuels and unsustainable agricultural practices

must be stopped, and a high tariff for CO₂ emissions must be introduced.

We will explore how solar and wind power can provide secure energy in local communities, how sustainable agriculture can ensure resilience, and how models for local and cooperative ownership – with young people at the forefront – can work. We will identify these alternative development models in rural and urban communities and, with partners, promote these models for public funding and innovative private investment.

We want to strengthen the understanding of the climate crisis as a matter of justice between the global North and South as well as between wealthy elites and frontline communities. Against this background, we will support young people in organizing and fighting to finance a just transition and hold national governments accountable for climate action. We will create courses, campaigns and



networks to build a critical mass on climate justice and solidarity.

Finally, we will support national and global coalitions for change, platforms and alliances where everyone who wants to take part in the climate fight can find a place. We will stand shoulder to shoulder with the activists fighting on the front lines of the climate crisis in the global South and ensure that their voices are heard. We will support young people's growing movements and protests in spreading and achieving political change.

What change will we have achieved in 2027?

We have built and supported strong coalitions for change, which have stopped investment in the fossil fuel sector and moved billions to a just transition on the front lines of the climate crisis.

We work in three change tracks:

1. **Stopping investments in fossil fuels.** Investors and governments have stopped financing fossil fuels and have begun to restructure polluting agriculture and other sectors – and Scandinavia is at the forefront of that transition. Progressive climate taxes and contributions have been introduced nationally to make polluters pay, while more resources have been mobilized from taxation of the extractive industries to finance a fair transition.
2. **Financing the sustainable transition on the front lines of the climate crisis.** Public and private funding from Denmark and the global North for climate change, adaptation and compensation in the global South has increased significantly. Young people in the hardest-hit communities have a voice in the planning and implementation of national and global climate efforts.
3. **Youth-led models for a just transition.** Young people in frontline societies have strengthened their resilience to the climate crisis. They have developed

local, alternative models for sustainable agriculture and energy that can be scaled and copied. They are taking leadership and providing help before, during and after droughts, floods and other disasters.

Who do we want to cooperate with?

We will build broad change coalitions with a special focus on these key players:

- Climate activists and movements – who know the challenges themselves and can mobilize widely and build alliances across countries.
- Local civic groups, civil society organizations and governments – who can understand the climate crisis and opportunities for action, and who can develop alternative models.
- Cultural institutions, artists, musicians, dancers, writers and influencers – who can help create and spread awareness of the need for an urgent change and global connection.
- Private and public investors – pension funds, banks and investors – who continue to invest massively in black energy and industrial agriculture, but who could finance the green transition.
- Innovative companies within green technology and financing – who can contribute with models for what a local green transformation can look like and how it can be financed.
- Experts and research centers – which can create consensus on why investment in locally-driven change is important, analyze national action plans and understand what the alternatives are.
- National governments – which can set the framework for the green transition with climate laws, national adaptation plans and investments in sustainable energy and agriculture.
- Foundations – which can support concrete work and research as well as strengthen cooperation between actors.

What should we master to contribute best?

In order to contribute effectively to partnerships and coalitions for change, we must strengthen some core competencies.

We want to be a go-to organization within:

- Leadership development, support and protection for young climate activists and movements.
- Knowledge and campaigns within climate finance.
- Citizens' ability to understand, analyze and influence national climate plans and investments. Tools and approaches to documentation, analysis and popular participation in climate investments.
- Bridge-building between local climate projects and national and international funding.
- Storytelling, national and transnational conversations – physical and digital – that can strengthen crisis awareness, solidarity and action on the climate crisis.
- Support for young people's leadership and opportunities for action before, during and after crisis situations.

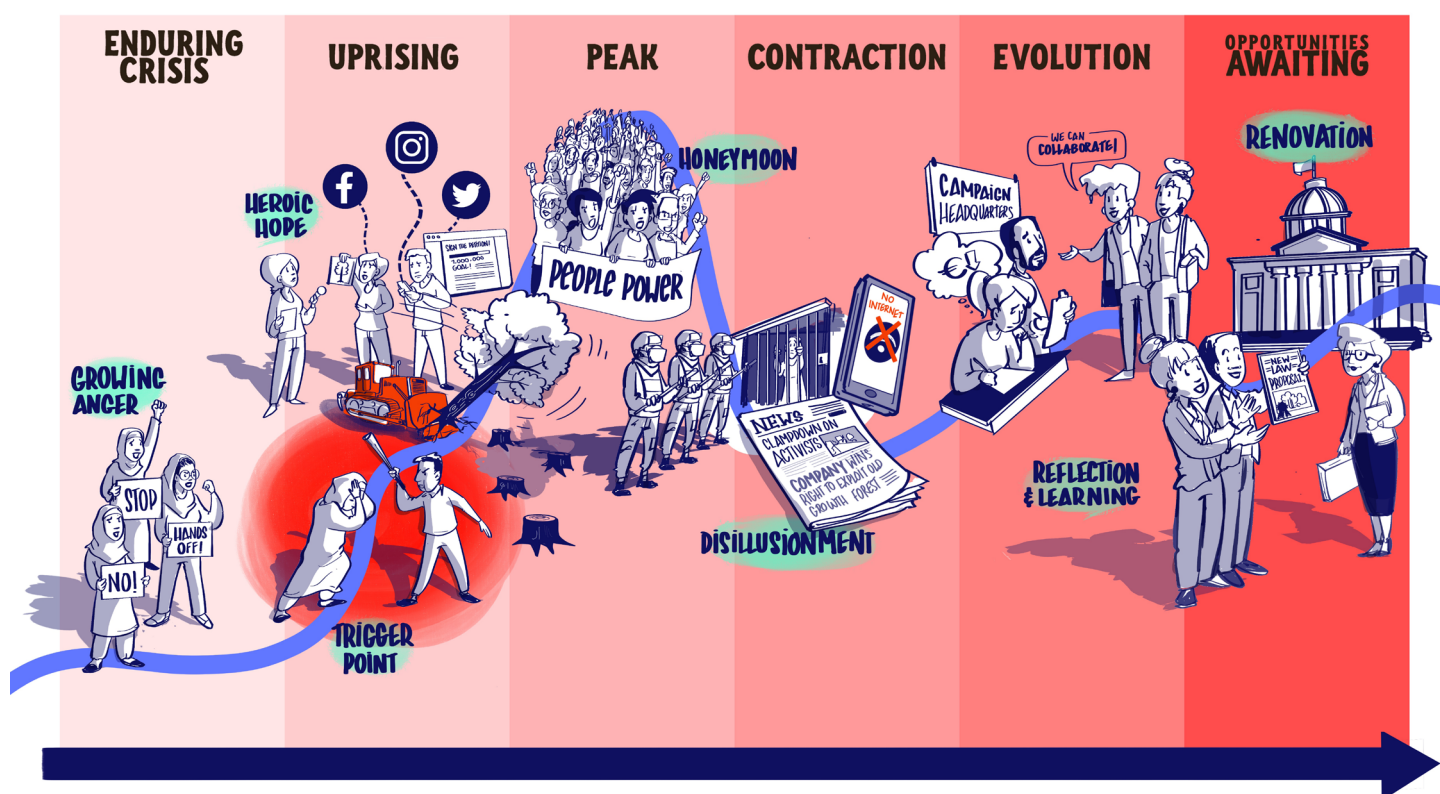
SOCIAL MOVEMENTS AND ACTIVISM

Social movements have the ability to bridge deep social divides (such as those based on ethnicity, economy, religion, and sexuality) and to invite and build on radically expanded popular participation in the fight for climate justice, active citizenship and anti-discrimination.

Over the next five years, we will strengthen and scale up our support for progressive social movements. Social movements play a crucial role in both encouraging reforms and strengthening social confidence, while also protecting and expanding new political spaces at a time when authoritarian forces are growing. Social movements can be a bulwark against nationalism, xenophobia and contemporary anti-democratic tendencies. They are a key part of the hope for just and sustainable change. But in addition to being a central part of our approach to achieving change within the other two change goals, strengthening movements and individual activists is

also a goal in itself in order to ensure a foundation for popular engagement in a time when civil society is under pressure.

There is a great need to develop and improve programs, initiatives and networks that support the longevity and impact of social movements. Formal institutions and NGOs such as ActionAid can bring a lot to the table if they can build bridges. AADK and partners have formal relationships and power with public bodies, policy makers and institutional donors, as well as access to formal processes at national, regional and global levels that many social movements do not have. AADK will leverage our knowledge and capacity-building programs to support collaboration between movements and formal civil society organizations. Central to this process is supporting broad movements, alliances, and platforms in developing strategies and concrete demands for political and social change and reform. AADK will invest heavily



in building and supporting individual movements, but especially in possibilities for generating strong alliances that can convert short-term political protests into sustainable reforms.

What change have we achieved in 2027?

We have supported and strengthened the ability of movements and coalitions for change to create significant political and social change.

We work in three change tracks:

- 1. Strengthened political influence.** Activists have strengthened their organization and leadership so that movements achieve greater political results. They have strengthened their strategy and methods through networking and experience.
- 2. Security for activists and movements.** We are helping activists improve their digital and physical security. They have strengthened their resilience against repression and surveillance with concrete tools and access to legal aid, networks and protection.
- 3. Alliances, networks and documentation.** We are helping build bridges between movements and the more formal institutions and elements of civil society. We are strengthening documentation and learning so that movements, activists and formal civil-society organizations have become better at collaborating.

To achieve this, we will do the following in the next 5 years:

- Build an action center for youth activism and social movements in order to inspire a movement mindset for other development actors and scale our support for social movements globally.
- Improve and expand the Global Platforms Network – our worldwide network of informal peoples' colleges

for youth-led activism. In the coming years, we will more than double our presence to over 75 platforms and local youth hubs worldwide, with hubs run with local partners in both Europe and in fragile contexts.

- Work purposefully to strengthen the identity and the youth-led approach and to connect Global Platforms globally through capacity-building and campaigns within climate justice, feminism and active citizenship. The network will become the focal point of our direct political and humanitarian cooperation with frontline activists and will form a global infrastructure that supports activists in developing skills, meeting one another, connecting digitally and taking political action.
- Become a more central part of the anti-discrimination and climate justice movements in Denmark and Europe and an important provider of know-how and capacity-building activities, specifically in the areas of policy, organization and campaigns.
- Support our ActionAid partners in expanding their work to more than 100 social movements.
- Provide more than 5,000 movement leaders with capacity, training, mentorship and funding through our flagship capacity-building program: the GOLD (Global Organizing and Leadership Development) program.
- Promote our own and activists' ability to use digital tools and platforms to organize people and ensure the safety of activists.
- Provide action research on and analyses of youth activism and social movements in collaboration with leading research institutions and other organizations, so that we can better predict protests and detect movements that need support, and so that we can strengthen our methodological development.

Ulighed i verden. Det er problemet. Derfor bringer vi mennesker sammen for at skabe fællesskab og forandring. Sammen med ActionAid kæmper vi i 45 lande for at styrke menneskerettigheder og udrydde fattigdom.



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