

Item no.	Subject	Status	Time	Appendix	Comments	Responsible for item
1	Welcome & Approval of Agenda	Approval	16.00-16.05	01	The Board shall approve the agenda and timetable for the meeting.	Haifaa Awad, Chairwoman
2	Approval of Minutes from last meeting	Approval	16.05-16.10	02	The Board shall approve minutes from the Board Retreat.	Haifaa Awad, Chairwoman
3	AADK News	Information	16.10-16.30		Tim & Marianne will update the Board on the latest news from AAI and AADK and give a short half year status on the priorities in the Strategic Annual Plan.	Tim Whyte, Secretary General & Marianne Møllmann, Director of Programmes
4	Political Influence 2026: Update and Action Plan	Discussion & Approval	16.30-17.30		Sara and the Advocacy Committee will give a brief update on political priorities leading up to the Danish general election, present the current stakeholder analysis, give an update on the new civil society coalition for democratic resilience in Denmark, and outline a draft action plan for board engagement. The Board is to approve the action plan and decide on next steps.	Advocacy Committee & Sara Brandt, Head of Policy & Strategic Partnerships
<b>Break 17.30-17.45</b>						
5	Update from International/Program Committee	Information	17.45-18.15		The committee will present their discussions and considerations on institutionalising, including enhanced transparency and accountability. The committee will share its recommendation for focus over the next 12 months, as well as thoughts on the added value of its work.	Marianne, Program Director, & the Committee
6	Council election 2026 + election of governance group	Information & Discussion	18.15-18.30		The Board is to elect a working group for the 2026 Council Election and Council Meeting. The Board is asked to consider which competencies are missing in the Council and potentially also on the Board.	Dines Justesen, Vice-Chairman
7	Membership Fee Structure 2026	Decision	18.30-18.45	03	Britt will present proposed models for the 2026 membership fee structure, including possible differentiated rates. The Board is to approve the fee structure.	Britt Helene Andersen, Director of Finance & Administration
8	Dialogue with Parliamentary Audit	Information & Discussion	18.45-19.00		If the Board is to prepare anything prior to the meeting, PR will send out an email separately about this.	Parliamentary Audit
9	AOB		19.00-19.10			Haifaa Awad, Chairwoman
<b>Dinner 19.10-20.00</b>						

Apologies should be sent to [kic@ms.dk](mailto:kic@ms.dk) before 16th January

01	Agenda - 21.01.2026	Need to
02	Minutes - 15.-16.11.2025	Need to
03	Indstilling til en kontingentstigning for medlemmerne i Mellemfolkeligt Samvirke	Need to